



# Key findings

## Consumers typically **prefer companies** which distribute aid across different social causes over those that give priority to a single cause.

Why? They are perceived as having a greater positive impact on society, even if less support is given to each cause.

When priority is given to the **'most effective'** cause, the preference for a distributive approach is **minimised** – but still existent.

# Background

### Supporting a broader variety of causes means:

- Wider consumer appeal (Seo, Luo and Kaul, 2021).
- Perceptions of a greater positive impact (Eilert and Robinson, 2020).

But *Effective altruism* encourages prioritising donations to the social causes which, per dollar, can do the most 'good' (MacAskill, 2019).

### The problem:

- People don't know which are the most effective (Caviola et al., 2020), or if they do, they opt for less effective options (Berman et al., 2018).
- Cognitive biases (Baron and Szymanska, 2011) and fairness (Sharps and Schroeder, 2019) deter people from prioritising aid.
- Prioritising aid based on outcome measures may come across as cold, calculated and pragmatic, even if more people are helped overall.

### References

- Baron, J., and Szymanska, E. (2010). Heuristics and biases in charity. In D. Oppenheimer & C. Olivola (Eds). The science of giving: Experimental *approaches to the study of charity,* pp. 215–236. New York: Taylor and Francis.
- Caviola, L., Schubert, S., Teperman, E., Moss, D., Greenberg, S., and Faber, N. (2020). Donors vastly underestimate differences in charities' effectiveness. Judgment and Decision Making, 15(4), 509-516. • Eilert, M., & Robinson, S. (2020). The impact of cause portfolio focus and contribution amount on stakeholder evaluations. *Business & Society*, 59(7),
- 1483-1514
- MacAskill, W. (2019). The definition of effective altruism. *Effective altruism: Philosophical issues*, 2016(7), 10. • Sharps, D. L., & Schroeder, J. (2019). The preference for distributed helping. *Journal of Personality and Social Psychology*, 117(5), 954.
- Berman, J. Z., Barasch, A., Levine, E. E., & Small, D. A. (2018). Impediments to effective altruism: The role of subjective preferences in charitable giving. *Psychological science*, 29(5), 834-844.
- Seo, H., Luo, J., & Kaul, A. (2021). Giving a little to many or a lot to a few? The returns to variety in corporate philanthropy. *Strategic Management* Journal, 42(9), 1734-1764.

# **Consumer Choices around Corporate Giving:** Should Companies Prioritise Aid to the Most *Effective* Causes?

Aaron Shine, Yvetta Simonyan and Samuel Johnson

## Study 1 | N=200

*Imagine that your local grocery store is deciding which social causes* to support – which causes should they donate to? Each token reflects 1 tenth of their budget.



You have 2 tokens left. Submit

> Majority want aid distributed fairly.

# **Study 2** | N=178

If \$1 million was donated to each social cause, which do you think would save the most lives? Rank from most effective to least effective.



