People can take the outside view, but they don't want to use it

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How to make good predictions

<u>"Inside View"</u>



Think about the event as unique Ask: *What will happen* this time?

"Outside View"

Use base rates to make predictions Ask: What usually happens?

Buehler & Griffin (2002); Dunning (2007); Kahneman & Lovallo (1993); Kahneman & Tversky (1979); Lagnado & Sloman (2004); Lovallo & Kahneman (2003);

Why do people fail to take the outside view?

Do people naturally think about what usually happens?

 Do people actively reject using what usually happens to make predictions because they think that "this time will be different"?

Data from 2 experiments:

MTurk workers predicted the outcomes of

Major League Baseball games and were

Paid a 5¢ bonus for each correct prediction.



Study 1

<u>157 participants</u> predicted the winners of

39 baseball games scheduled for the next 3 days

Do people think about what usually happens when predicting future events?

Predict the **Winner** for each game

"This Time" Winner Predictions

Thursday May 8th, 2014 at 12:05 pm

Minnesota Twins @ Cleveland Indians

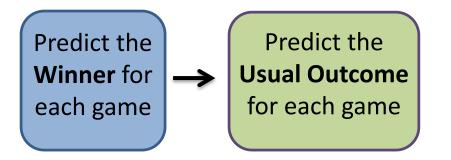
| Team | Wins | Losses | Probable Pitcher |
|-------------------|------|--------|------------------|
| Minnesota Twins | 15 | 17 | Kevin Correa |
| Cleveland Indians | 15 | 19 | Justin Masterson |

Who will win this game?

Minnesota Twins

Cleveland Indians

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"Usual" Winner Predictions

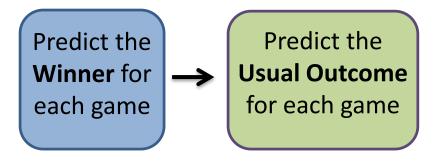
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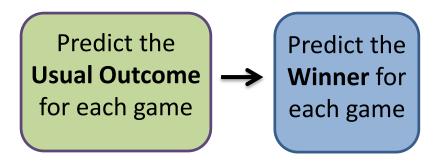
| Team | Wins | Losses | Probable Pitcher |
|-------------------|------|--------|------------------|
| Minnesota Twins | 15 | 17 | Kevin Correa |
| Cleveland Indians | 15 | 19 | Justin Masterson |

Imagine these two teams played <u>this exact game</u> 101 times.

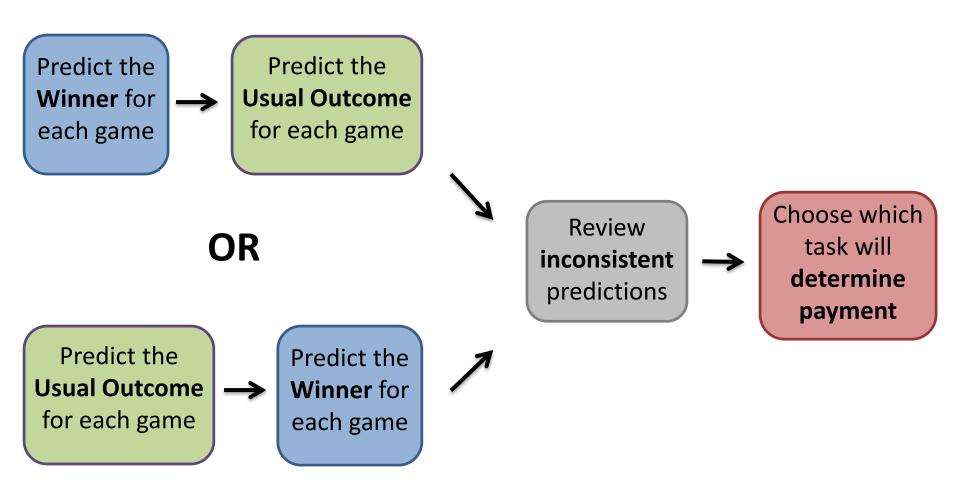
How many games (out of 101) do you think the Cleveland Indians would win?



OR



Do people reject using what usually happens to predict the future?



If you choose to be paid bonuses based on which teams you predicted to win the game, you will earn 5 cents each time the team you predicted to win is the team that actually wins.

If you choose to be paid bonuses based on which teams you predicted would win the majority of 101 games, you will earn 5 cents each time the team you indicated would win the majority of 101 games wins the actual game.

| Time | Teams | who you said would win the majority of 101 games | who you predicted to win the actual game |
|--------|---|--|---|
| 7:05pm | Tampa Bay Rays Baltimore Orioles | Baltimore Orioles | Baltimore Orioles |
| 7:05pm | Washington Nationals Philadelphia Phillies | Washington Nationals | Washington Nationals |
| 7:05pm | St. Louis Cardinals Pittsburgh Pirates | Pittsburgh Pirates | St. Louis Cardinals |
| 7:07pm | Boston Red Sox Toronto Blue Jays | Toronto Blue Jays | Toronto Blue Jays |
| 7:08pm | New York Yankees Detroit Tigers | New York Yankees | Detroit Tigers |
| 7:10pm | Chicago Cubs Cincinnati Reds | Cincinnati Reds | Cincinnati Reds |
| 7:10pm | Atlanta Braves New York Mets | Atlanta Braves | Atlanta Braves |
| 8:10pm | Cleveland Indians Chicago White Sox | Cleveland Indians | Cleveland Indians |
| | Oakland Athlatics | | |

"Inconsistent" Predictions

[Payoff instructions repeated]

Please choose how you want your bonus payment to be determined:

pay my bonuses based on which teams I predicted to win each game

pay my bonuses based on which teams I said would win the majority of 101 games

Summary statistics on inconsistency

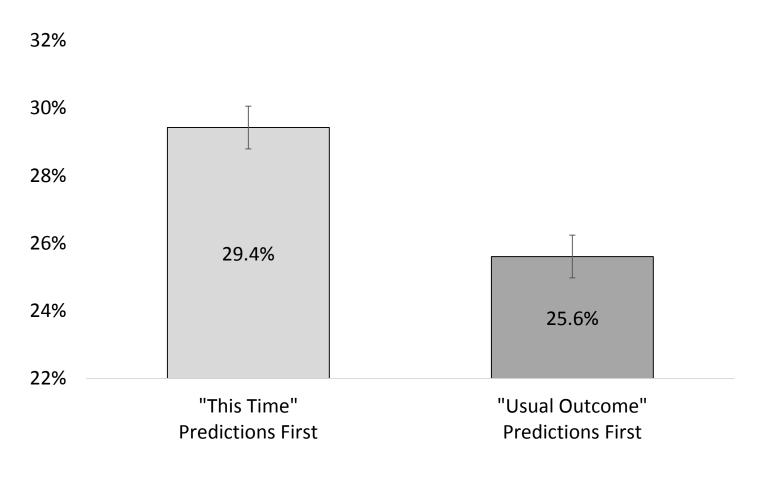
98.7% of participants made at least one inconsistent prediction.

<u># of inconsistent predictions (out of 39)</u>

| Min | Q1 | Median | Mean | Q3 | Max |
|-----|----|--------|------|----|-----|
| 0 | 6 | 9 | 10.8 | 16 | 39 |

Average % participants predicting inconsistently

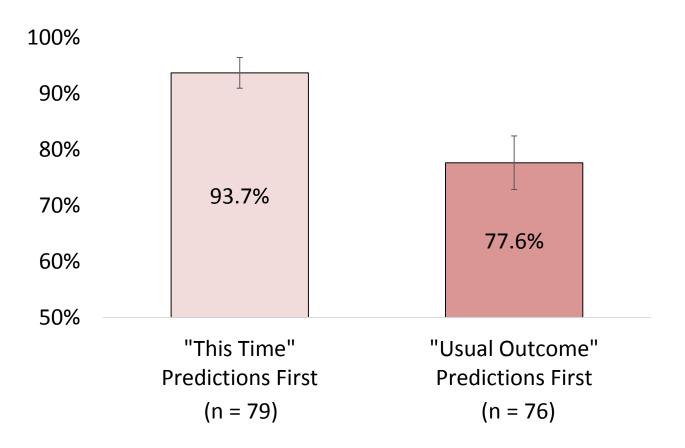
Study 1 (39 games)



t(38) = 4.3, p < .001

% participants choosing to be paid based on what they predicted would happen *this time*

Study 1 (155 participants with inconsistent predictions)



Differences from 50%: $X^2s > 22.9$, p < .0001 Order effect: $X^2 = 6.9$, p < 0.01

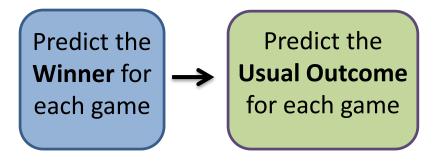
Are people more confident in their predictions about what will happen *this time*?

Study 2

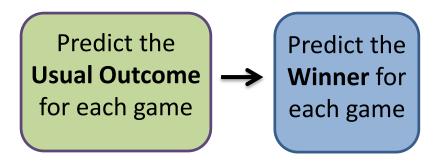
232 MTurk workers predicted the winners of

15 baseball games scheduled for later that day

and rated their confidence in each prediction



OR



"This Time" Winner Predictions

Tuesday August 26th, 2014 at 7:05 pm EDT

Tampa Bay Rays (64 wins, 67 losses) @ Baltimore Orioles (74 wins, 55 losses)

Probable starting pitcher for the Tampa Bay Rays: Alex Cobb Probable starting pitcher for the Baltimore Orioles: Wei-Yin Chen

Who will win today's game?

Tampa Bay Rays Baltimore Orioles

How confident are you that the team you selected will win today's game?

| not at all confident | | moderately confident | | | | |
|-------------------------|---|-------------------------|---|---|---|---|
| • | • | • | 0 | 0 | • | 0 |

"Usual" Winner Predictions

Tuesday August 26th, 2014 at 7:05 pm EDT

Tampa Bay Rays (64 wins, 67 losses) @ Baltimore Orioles (74 wins, 55 losses)

Probable starting pitcher for the Tampa Bay Rays: Alex Cobb Probable starting pitcher for the Baltimore Orioles: Wei-Yin Chen

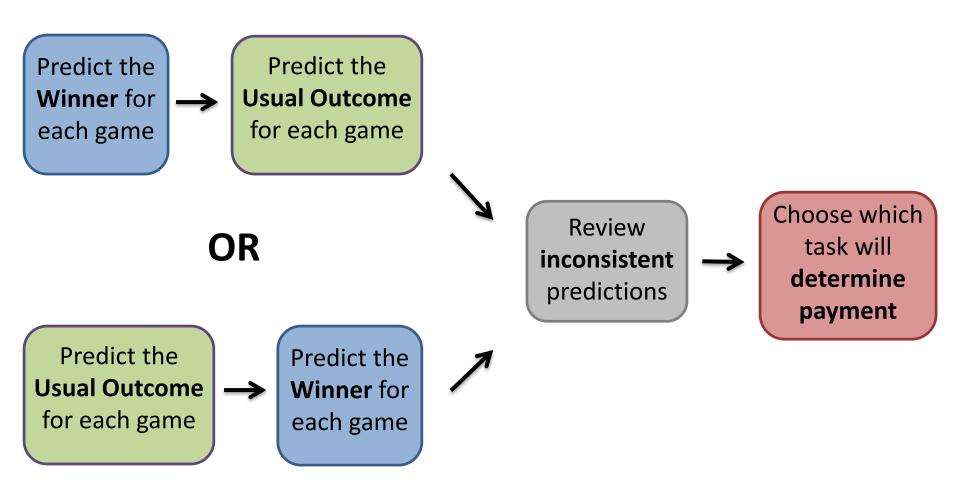
Imagine these two teams played today's game 101 times.

Which team would win the majority of those 101 games?

| Tampa Bay Rays | Baltimore Orioles |
|----------------|-------------------|
| | 0 |

How confident are you that the team you selected will also win today's game?

| not at all confident | | moderately confident | | | | |
|-------------------------|---------|-------------------------|---|---------|---------|---------|
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Summary statistics on inconsistency

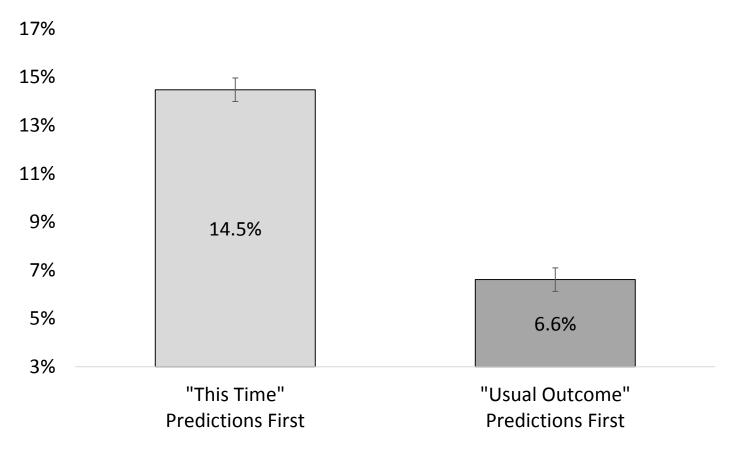
61.9% of participants made at least one inconsistent prediction.

<u># of inconsistent predictions (out of 15)</u>

| Min | Q1 | Median | Mean | Q3 | Max |
|-----|----|--------|------|----|-----|
| 0 | 0 | 1 | 1.6 | 2 | 11 |

Average % participants predicting inconsistently

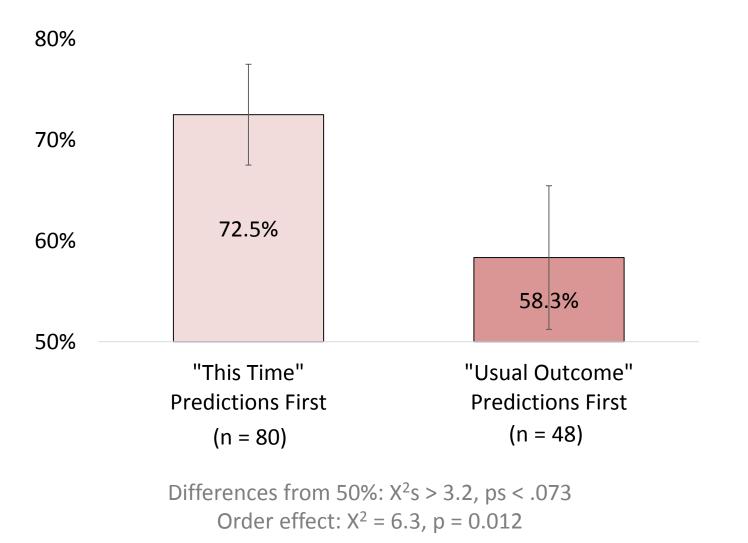
Study 2 (15 games)



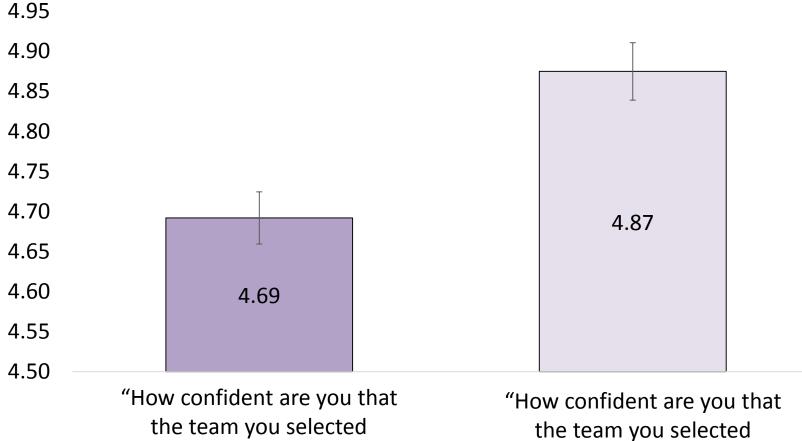
t(14) = 10.3, p < .0001

% participants choosing to be paid based on what they predicted would happen *this time*

Study 2 (128 participants with inconsistent predictions)



Average confidence of participants who chose to be paid based on what they predicted would USUALLY happen



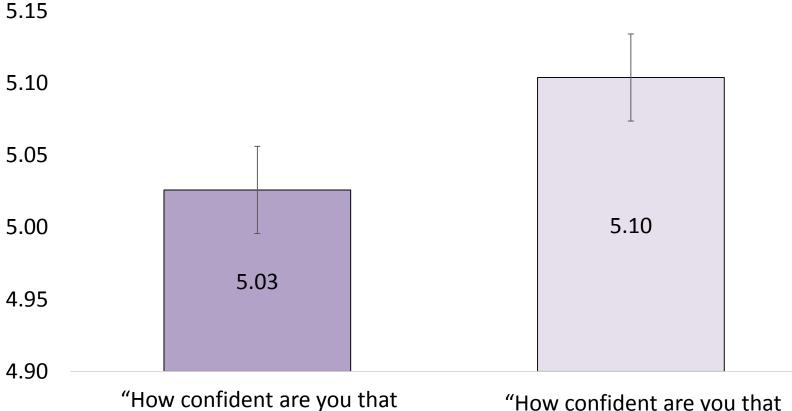
[to win today's game]

will win today's game?"

[to win the majority of 101 games] will also win today's game?"

t(14) = 4.5, p < .001

Average confidence of participants who chose to be paid based on what they predicted would happen THIS TIME



'How confident are you that the team you selected **[to win today's game]** will win today's game?" "How confident are you that the team you selected [to win the majority of 101 games] will also win today's game?"

t(14) = 2.6, p = .020

How does thinking about what usually happens improve prediction quality?

DV: % of participants making "wise" predictions.

Good predictions are not always accurate predictions (and vice versa)

"A coin is biased to be 55% heads. Predict the next flip."

Noisy measure: Did they get it right?

Better measure: Did they predict heads?



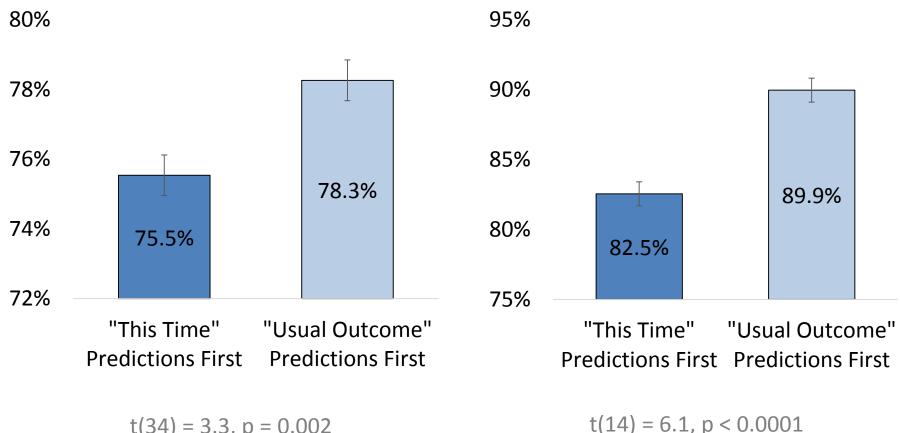
How does thinking about what usually happens affect prediction quality?

DV: % of participants predicting the team with the better Win/Loss record to win.

Average % of participants choosing the team with the better record

Study 1 (35 games*)

Study 2 (15 games)



t(34) = 3.3, p = 0.002

*excludes 4 games where teams had identical records

Conclusions

- People often don't think about what usually happens unless explicitly asked to.
- Forecasters prefer their inside-view predictions despite being more confident in their outside-view predictions.
- Asking people to think about what would usually happen first may improve prediction quality.

Thank you!