## Estimating Continuous Distributions by Quantifying Errors in Probability Judgments

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Accurately Estimating Uncertainties
is Critical to Making Good Decisions

- Inventory decisions with random product demand.

$$
q^{*}=F^{-1}\left(\frac{p-c}{p}\right)
$$

- Uncertain returns on investment portfolios.
- Distributions of task durations in project planning.

Eliciting Point Judgments
Expert provides set of judgments on the distribution $\left\{\left(\hat{x}_{i}, \hat{p}_{i}\right)\right\}_{i=1}^{N}$ such that $\hat{p}_{i}=\mathbb{P}\left(X \leq \hat{x}_{i}\right)$.
$P_{1}$


Considering Judgmental Errors

- Expert judgments may not be well-calibrated, and can display both over- and under-confidence.
- $80 \%$ CIs provided by financial executives for the stock market contain the realized market return only $36 \%$ of the time (Ben-David, Graham, \& Harvey, 2013).
$90 \%$ CIs are over-confident, $70 \%$ CIs are well-calibrated, and $50 \%$ CIs are under-confident (Budescu \& Du, 2007).
- Bansal, Gutierrez, \& Keiser (2015) show benefits of accounting for errors in quantile judgments.

Overview of Approach
Estimate location and scale parameters $\theta_{1} \in \mathbb{R}$ and $\theta_{2} \in \mathbb{R}_{++}$of the distribution of $X$ with standardized $\operatorname{CDF} \Phi(z)$ from the fixed values $\hat{\mathbf{x}}$ as a function

$$
\hat{\theta}_{j}=f(\hat{\mathbf{x}}, \hat{\mathbf{p}}, \mathcal{C})
$$

of the expert's assessments ( $\hat{\mathbf{x}}, \hat{\mathbf{p}}$ ) and the structure $\mathcal{C}$ of the expert's judgmental errors.

Calibration: Bias in p-domain
For $r=1,2, \ldots, R$ known distributions, select a set of fixed values $\hat{x}_{r 1}, \hat{x}_{r 2}, \ldots, \hat{x}_{r N}$ and elicit corresponding CDF judgments $\hat{p}_{r 1}, \hat{p}_{r 2}, \ldots, \hat{p}_{r N}$.


Estimate the parameters $\boldsymbol{\gamma}$ of the de-biasing curve $g(\cdot)$ using a scale-free model of judgment error:
$g(\hat{p} ; \boldsymbol{\gamma})=p+\psi$.

Calibration: Error in $z$-domain
Transform mean-zero residual errors $\psi$ from the $p$ domain to mean-zero residual errors $\varepsilon$ in the $z$-domain

$$
\varepsilon_{i}=\underbrace{\Phi^{-1}\left(p_{i}\right)}_{z_{i}}-\underbrace{\Phi^{-1}\left(g\left(\hat{p}_{i}\right)\right)+\lambda\left(g\left(\hat{p}_{i}\right)\right)}_{\hat{z}_{i}} .
$$

$\lambda(\hat{p})$ is a bias correction to account for the change of domain. Cluster residual errors by their location in the distribution and estimate variance-covariance matrix $\Omega$.


## Optimal Weights

Proposition: Weights that minimize the variance in $\hat{\theta}_{j}=\mathbf{w}_{j}^{* T} \hat{\mathbf{x}}$ are given by

$$
\mathbf{w}_{j}^{* \mathrm{~T}}=\boldsymbol{a}_{j}\left(\hat{\mathbf{Z}} \Omega^{-1} \hat{\mathbf{Z}}^{\mathrm{T}}\right)^{-1} \hat{\mathbf{Z}} \Omega^{-1}
$$

where $\mathbf{a}_{1}=[1,0], \mathbf{a}_{2}=[0,1]$, and $\hat{\mathbf{Z}}=$
1
$\left[\Phi^{-1}\left(g\left(\hat{p}_{1}\right)\right)+\lambda\left(g\left(\hat{p}_{1}\right)\right) \cdots \Phi^{-1}\left(g\left(\hat{p}_{N}\right)\right)+\lambda\left(g\left(\hat{p}_{N}\right)\right)\right]$

Estimates Using Holdout Procedure
Estimating $\mu$

- Average RMSE decreases by $16 \%$ (Direct curve-fitting=8.37 Calibrated weights=7.07, Direct video data $=5.35$ ). Average APE decreases by $19 \%$ (Direct curve-fitting=6.25\% Estimating $\sigma$
Average RMSE $\sigma$ (Dese $53 \%$ (iting Average RMSE decreases by $53 \%$ (Direct curve-fitt
Calibrated weights=5.28, Direct video data $=2.64$ ).
Calibrated weights=5.28, Direct video data $=2.64$ ).
Average APE decreases by $51 \%$ (Direct curve-fitting $=36.4 \%$, Calibrated weights $=17.8 \%$, Direct video data $=9.7 \%$ ).


## Discussion and Future Work

Proposed scale-free model to quantify judgment errors and a method for weighting judgments to estimate the parameters of a variable of interest. - Tested effectiveness of the method in an experiment found benefits for estimating the mean, very large improvements for estimating the standard deviation Ongoing Work

- Error-in-probabilities model works exactly analogously for combining quantile judgments. - Empirical comparison of quantile and probability elicitation modes both with and without calibration


## References

[1] Ben-David, I., Graham, J. R., Harvey, C. R. 2013. Managerial miscalibration. Quarterly Journal of Economics, 1547-1584.
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